

## APPROVED 2021 CAPITAL

Department	Project	Budget	Funding Source
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<b>Recreation:</b>			
<i>Activity Centre</i>	20% of roof access and fall protection, building key system	22,500	Op RR RMR
<i>CF Request</i>	Parking Lot (remove large planters, add parking) (now 10k was 30k)	10,000	Op RR RMR
<i>CF Request</i>	Automatic Door Openers	15,000	Op RR RMR
<i>CF Request</i>	70% of BMS Software Consolidation	69,027	Op RR RMR
<i>CF Request</i>	Curling Rink Slab	10,000	Debt
<i>CF Request</i>	Arena Slab and Boards	140,000	Debt
	<b>Activity Centre Portion of Renovations Design and Eng</b>	<b>366,377</b>	MSIC/ICIP/Debt
	Asbestos removal in MPH storage room	20,000	Op RMR RR
	Mechanical Room Fire Stopping	20,000	Op RMR RR
<i>Grounds</i>			
	<b>Log Cabin portion of renovations</b>	<b>200,000</b>	MSIC/ICIP/Debt
	Ball diamond bleachers (x2)	27,000	RR
<i>Arena</i>			
<i>CF Request</i>	Floor Cleaner	5,000	RR
<i>CF Request</i>	Design, permits, tender and contingency, ice plant	209,105	MSIC
<i>CF Request</i>	Stand Heating Units	9,668	Op RMR RR
<i>CF Request</i>	Arena - Ice Plant & Condenser Move & Rebuild	3,712,551	MSIC/ICIP/Debt
	<b>Arena portion of Renovations Design and Eng</b>	<b>520,862</b>	MSIC/ICIP/Debt
	Glass Lift	10,000	RR
<i>Aquatic</i>			
<i>CF Request</i>	Waterslide	90,000	RR
	Main Pool Basin Refinish	50,000	Debt
	Structure Review (determine future repair or replace of building and/or components)	200,000	Debt
	<i>Subject to 2020 structure review</i>		
	<b>Aquatic portion of Renovations Design and Eng</b>	<b>168,990</b>	MSIC/ICIP/Debt
	Main Mechanical Room Boilers Design	40,000	Op RMR RR
<b>Sub-total Recreation</b>		<b>5,916,079</b>	

<b>Protective Services:</b>			
<i>Fire</i>	20% of roof access and fall protection, building key system	22,500	Op RR RMR
<i>CF Request</i>	Rescue Vehicle (Phase 2)	375,000	MSIC
<i>CF Request</i>	30% of BMS Software Consolidation	29,583	Op RR RMR
	<b>Replace front sidewalk/parking plugs (2020 Def)</b>	<b>50,000</b>	Op RR RMR
	<b>Training Room Reno (2020 Def)</b>	<b>50,000</b>	Op RR RMR
	Live Fire Training Props	56,824	MSIC
	AED's	10,000	RR
	ESB Boiler and DHW Replacement	150,000	Op RR RMR
	Fire Bay Laundry Improvements	20,000	Op RR RMR
<i>Bylaw</i>			
	Replace flooring in Bylaw Offices	10,000	Op RR RMR
<b>Sub-total Protective Services</b>		<b>773,907</b>	

<b>Operations:</b>			
<i>Library and Culture Centre</i>			
	Exterior Wood Refinishing	20,000	Op RR RMR
	Basement Window Concrete Lintel Repairs	15,000	Op RR RMR
	Site Drainage and Egress Improvements	20,000	Op RR RMR
<i>Operations Building</i>			
<i>CF Request</i>	Operations building key system	30,000	Op RR RMR
	Used Oil and Filter Storage	25,000	Op RR RMR
<i>Maintenance</i>			
	Roof Safety Fall Restraint Protection Assessment (20,000 split 4 departments)	5,000	Op RR RMR
	Roof Access improvements (Pending Completion of Assessment) (50,000 split 4 departments)	12,500	Op RR RMR
	Lock out tag out panel for all buildings (20,000 split 4 departments)	5,000	Op RR RMR
<b>Sub-Total Operations</b>		<b>132,500</b>	

<b>Roads and Grounds:</b>			
<b>Roads</b>			
CF Request	Wayfinding	73,409	ID!2
	Wayfinding	30,000	HCI
	Pedestrian Road safety	32,000	Op RR RMR
	Boardwalks	20,000	HCI
	Sidewalk	60,000	HCI
	Roads - Storm Drainage issues (laneways)	4,809	Op RR RMR
	Operations Service Review (Split Roads, Grounds, Water, Sewer, Rec and Garb)	10,000	Op RR RMR
	Streetscape Study	80,000	HCI
	800 block Geikie from Larch to Pine (asphalt rehab)	200,000	MSP/RR
	Asphalt repair throughout town	200,000	RR
<b>Grounds</b>			
	C&R - Planter Replacement Centennial Park	13,000	Op RR RMR
	AMA Demo & Rehab Grounds	50,000	Op RR RMR
	Memorial bench replacements @ 5 per year (backlog)	30,000	HCI
	Irrigation box/vault replacement	20,000	Op RR RMR
	Operations Service Review (Split Roads, Water, Sewer, Rec and Garb)	10,000	Op RR RMR
	1 Ton Landscaping Truck (Replacement)	125,000	RR
	1/4 Ton Pick-up (Replacement)	40,000	RR
	Small engine hand tools	10,000	Op RR RMR
	Screener	15,000	RR
	Tree Maintenance (pine and fruit)	40,000	Op RR RMR
	Planters replacement in various locations	30,000	HCI
<b>Sub-total Roads and Grounds</b>		<b>1,093,218</b>	

<b>Utilities:</b>			
<b>Water</b>			
	Operations Service Review (Split Roads, Water, Sewer, Rec and Garb)	30,000	Op RR RMR
	Annual Valve Replacement Program	150,000	Op RR RMR
	Hydrant rebuilds - 20 units per year - on-going annual BMP program	55,000	Op RR RMR
	SCADA maintenance replacement	90,000	Op RR RMR
	Hydraulic modelling	100,000	Op RR RMR
	Commercial Water Meter Replacement	250,000	FGT
<b>Sewer</b>			
CF Request	WWTP Annual Capital Requirement	1,233,141	Debt
CF Request	WWTP Facility and Op Review	273,232	Debt
	Operations Service Review (Split Roads, Grounds, Water, Sewer, Rec and Garb)	30,000	Op RR RMR
	Abandon Trailer Park Manholes	30,000	Op RR RMR
	Main line camera for structural assessment	125,000	RR
	Sanitary RV disposal portion of S Block Sani/Water station	450,000	MSP
	WWTP Sludge Truck Replacement	150,000	RR
	Service Truck with Crane (Replacement)	225,000	RR
	WWTP Annual Capital Requirement	2,835,000	AMWWP/Debt
<b>Garbage &amp; Recycling</b>			
	Operations Service Review (Split Roads, Grounds, Water, Sewer, Rec and Garb)	40,000	Op RR RMR
	Garbage Bin Replacement Program	60,000	RR
	Electronic Route Management system for solid waste vehicles	30,000	RR
	Solid Waste Truck (Replacement)	250,000	RR
	Forklift (Replacement)	45,000	RR
	Refit old Garbage Cans and permanent locations	60,000	Op RR RMR
<b>Sub-total Utilities</b>		<b>6,511,373</b>	

<b>Administration:</b>	20% of roof access and fall protection, building key system	22,500	Op RR RMR
	Virtual City Hall (add in 4,600 operating costs)	40,000	Op RR RMR
	Asset Management Software (add 5k in operating costs)	25,000	Op RR RMR
	Staff Phishing/Security Training	15,000	Op RR RMR
	Network Infrastructure Upgrades	10,000	Op RR RMR
	Budget Review	20,000	Op RR RMR
	Records Management Capital	25,000	RR
<b>Sub-Total Administration</b>		<b>157,500</b>	

<b>Housing</b>			
CF Request	Cabin Creek Housing Repairs	180,000	Op RR RMR
	Affordable Housing initiative	250,000	CMHC
	JCHC Housing Project - Parcel Servicing GC	1,600,000	Debt
	JCHC Housing Project - Parcel Servicing GA GB	2,000,000	Debt
	Cottage Clinic Interior and Exterior Repairs	30,000	Op RR RMR
<b>Sub-total Housing</b>		<b>4,060,000</b>	
		<b>18,644,577</b>	

<b>LEGEND</b>			
CF Request	Carry Forward Request from prior year		
<b>Capital Funding Source</b>			
Debt	Debenture	3,284,478	Restricted Reserves
ID12	MSI and FGT contribution	5,464,427	Grant Funding
FGTF	Federal Gas Tax Fund	3,201,699	Debenture C&R
CMHC	Canada Mortgage and Housing Corporation	3,093,973	Debenture WWTP
ICIP	Investing in Canada Infrastructure Program	3,600,000	Debenture Housing
MSIC	Municipal Sustainability Initiative Capital Funding		
RR & Op RR RMR Transfers	Restricted Reserves & Operating Restricted Reserve Repair/Maintain/Replace Transfer		
HCI	Healthy Community Initiative		
MSP	Municipal Stimulus Program		
AMWWP	Alberta Municipal Water/Wastewater Partnership		

## PROPOSED 2022 CAPITAL

Department	Project	Budget
<b>Recreation:</b>		
	Capital Project Manager/Contract (.5 FTE)	60,000
<i>Activity Centre</i>		
	<b>Activity Centre Portion of Renovations</b>	<b>2,076,134</b>
	Storage Room in New Multi Purpose Space	50,000
	Rooftop Unit	30,000
	Kitchen Oven	15,000
	Facility Door replacement	30,000
	Curling Rink Envelope Repairs	50,000
	Daycare interior and exterior windows	20,000
	Fridge replacement kitchen #3	7,500
	Building cameras	30,000
	Security system replacement for Admin, Activity Centre and Pool	50,000
	Removal of Heater Lines	40,000
	Keyless entry for all buildings	20,000
	Curling Rink Air Supply and Dehumidification	225,000
<i>Arena</i>		
	<b>Arena portion of Renovations</b>	<b>2,951,549</b>
<i>Fitness and Aquatic</i>		
	<b>Aquatic portion of Renovations</b>	<b>957,610</b>
	Sump pump replacement for backwashes	20,000
	Main Mechanical Room Air Supply	50,350
	Main Mechanical Room Fire Stopping	15,000
	Asbestos Exterior Finishes Abatement and Replacement	200,000
	Valve Exercise program	15,000
	Capital Project Manager/Contract (.5 FTE)	60,000
	Washers and Dryers x 2 each	10,000
	Weight Room Benches	12,000
	Non cardio fitness equipment	25,000
<i>Skatepark</i>		
	Matching CFEP Grant Contribution	927,500
	<b>Sub-total Recreation</b>	<b>7,947,642</b>

<b>Protective Services:</b>		
<i>Fire</i>		
	Turnout Gear	16,000
	Rope Gear	5,000
	Command 1 (fleet)	75,000
	<b>Sub-total Protective Services</b>	<b>96,000</b>

<b>Operations:</b>		
<i>Fleet</i>	Asset Management Recommendation - Equipment	380,000
	Asset Management Recommendation - Vehicles	650,000
<i>Library</i>		
	Generator for Library	40,000
<i>Maintenance</i>		
	Office Flooring Replacement and office redesign	60,000
	Boom Lift (New)	150,000
	Service Van for 4th Maintenance Worker (New)	60,000
	Power Monitoring Test Programmer	30,000
	Wash bay Lighting	25,000
	Maintenance Office and Storage Expansion and Redesign	30,000
	Roof Access improvements (Pending Completion of Assessment)	50,000
	Power Monitoring Test Programme	30,000
	Maintenance Truck (Replacement)	60,000
	Lock out tag out panel for all buildings	20,000
	Asset Management Recommendation - Buildings	1,730,000
<i>Roads</i>		
	Missing sidewalk linkages with the town site TBD (100 meters/year)	50,000
	Connaught Patricia CBD upgrades	300,000
	Fleet Replacement Program	250,000
	800 Block Miette paving	150,000
	Salt Spreader (Replacement)	15,000
	Zero Turn Rubber Track hoe with Trailer (Replacement)	250,000
	Connaught Patricia CBD upgrades	150,000
	Asphalt repair maintenance, hot patching overlay, crack sealing	200,000
<i>Grounds</i>		
	Aerway aerator	13,000
	Overseeder	8,200
	Jasper Stage Heaters and Retractable Walls	158,500
	Daycare yard drainage	250,000
	Memorial bench replacements @ 10 per year (backlog)	15,000
	Operations lands expansion, building and redevelopment (Phase 3)	300,000
	Tilt deck landscaping trailer (Replacement)	25,000
	Electric Utility Truck (Replacement)	50,000
	4x4 Quad Cab 1 Ton (Replacement)	100,000
	4x4 3/4 Ton (Replacement)	70,000
	Operations lands expansion, building and redevelopment project start (Phase 2)	300,000
	Missing sidewalk linkages with the town site TBD (100 meters/year)	50,000
	Town Trail Signage	50,000
	Irrigation upgrade	25,000
	Hazardous trees maintenance	30,000
<b>Sub-total Operations</b>		<b>6,124,700</b>

<b>Utilities:</b>		
	Service Truck	120,000
<i>Water</i>		
	Water Wells servicing	90,000
	Hydraulic modelling	100,000
	Valve Replacement Program	150,000
	Hydrant rebuilds - 20 units per year - on-going annual Best Management Practice	55,000
	4x4 3/4 Ton (Replacement)	70,000
	4x4 1 tone (Replacement)	100,000
	CH lot (RCMP) deep services and loop tie in	1,500,000
	Treatment Process review and capital plan	150,000
	Leak detection equipment	40,000
	Lateral Downsize	180,000
	Residential water meter Upgrade	600,000
<i>Sewer</i>		
	Rapid assessment system	50,000
	WWTP Annual Capital Requirement	822,000
	Lateral Downsize Repairs	100,000
	WWTP Sludge truck (Replacement)	150,000
	Lift Station Upgrade, Patricia Place	250,000
	Stormwater Management Upgrade planning	80,000
	Sanitary Hydraulic modeling	200,000
	Asset Management Recommendation - Storm	130,000
<i>Garbage &amp; Recycling</i>		
	Garbage Bin Replacement Program	60,000
	Garbage Truck (Replacement)	200,000
	Baler Replacement	300,000
	<b>Sub-total Utilities</b>	<b>5,497,000</b>

<b>Administration:</b>		
	Office/Meeting Space Design & Construction (Adm portion)	150,000
	Network Infrastructure Upgrades	10,000
	Network/Security Audit	15,000
	Server	20,000
	Paper Shredder	8,000
	7 Person 4x4 Pool Vehicle (Replacement)	50,000
	<b>Sub-total Administration</b>	<b>103,000</b>

<b>Total</b>		<b>19,768,342</b>
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<b>Restricted Reserves or Funding</b>	<b>19,768,342</b>
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## PROPOSED 2023 CAPITAL

Department	Project	Budget
<b>Recreation:</b>		
<i>Activity Centre</i>		
	Floor machine for Activity Centre	12,000
	Kitchen equipment replacement	15,000
<i>Arena</i>		
	Sound system components	10,000
<i>Fitness and Aquatic</i>		
	Domestic hot water tanks x2	40,000
	Diving board base	20,000
<b><i>Sub-total Recreation</i></b>		<b>97,000</b>

<b>Protective Services:</b>		
<i>Fire</i>		
	Turn Out Gear	16,000
	Training Props	10,000
	Engine 2 replacement (over 2 years)	350,000
	4x4 1 Ton (Replacement)	100,000
<i>Bylaw</i>		
	SUV	65,000
<b><i>Sub-total Protective Services</i></b>		<b>541,000</b>

<b>Operations:</b>		
<i>Fleet</i>		
	Asset Management Recommendation - Equipment	380,000
	Asset Management Recommendation - Vehicles	650,000
<i>Maintenance</i>		
	Roof Access improvements (Pending Completion of Assessment)	50,000
	Power Monitoring Test Programme	30,000
	Lock out tag out panel for all buildings	20,000
	Asset Management Recommendation - Buildings	1,730,000
<i>Roads</i>		
	Fleet Replacement Program	250,000
	Connaught Patricia CBD upgrades	300,000
	Wayfinding Signage	100,000
	Holiday Lights	100,000
	Alley Improvements	500,000
	Sanding Truck (Replacement)	225,000
	Led Sign Boards	30,000
	Missing sidewalk linkages with the town site TBD (100 meters/year)	50,000
	Trackless Utility Tractor (Addition)	225,000
	Asphalt repair maintenance, hot patching overlay, crack sealing	200,000
<i>Grounds</i>		
	Excavator and Haul Trailer	130,000
	Trackless machine	150,000
	1/2 ton pick up	40,000
	Top Dresser (Replacement)	35,000
	Memorial bench replacements @ 10 per year (backlog)	15,000
	Irrigation	25,000
	Hazardous tree Maintenance	30,000
	Asset Management Recommendation - Land Improvements	200,000
<b><i>Sub-total Operations</i></b>		<b>5,465,000</b>

<b>Utilities:</b>		
<i>Water</i>		
	Fleet Replacement Program	250,000
	Valve Replacement Program	150,000
	Hydrant rebuilds - 20 units per year - on-going annual Best Management Practice	55,000
<i>Sewer</i>		
	WWTP Annual Capital Requirement	2,280,000
	Sanitary mainline spot relining	150,000
	Lateral Downsize	180,000
	Asset Management Recommendation - Storm	210,000
<i>Garbage &amp; Recycling</i>		
	Garbage Bin Replacement Program	60,000
	Garbage Truck	400,000
<b><i>Sub-total Utilities</i></b>		<b>3,735,000</b>

<b>Administration:</b>		
	Network Infrastructure Upgrades	10,000
	Server	30,000
	Questica	
	5 Person 4x4 Pool Vehicle (Replacement)	40,000
<b><i>Sub-total Administration</i></b>		<b>80,000</b>

<b>Total</b>		<b>9,918,000</b>
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<b>Restricted Reserves or Funding</b>	<b>9,918,000</b>
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## PROPOSED 2024 CAPITAL

Department	Project	Budget
<b>Recreation:</b>		
<i>Activity Centre</i>		
	Fire Alarm Panel	50,000
<i>Fitness and Aquatic</i>		
	Weight Room Benches	5,000
	Sand Filters	175,000
<b>Sub-total Recreation</b>		<b>230,000</b>

<b>Protective Services:</b>		
<i>Fire</i>		
	Building maintenance	20,000
	Turn out Gear	16,000
	Engine 2 replacement (year 2)	350,000
<b>Sub-total Protective Services</b>		<b>386,000</b>

<b>Operations:</b>		
<i>Fleet</i>		
	Asset Management Recommendation - Equipment	380,000
	Asset Management Recommendation - Vehicles	650,000
<i>Maintenance</i>		
	Roof Access improvements	50,000
	Power Monitoring Test Programme	30,000
	Lock out tag out panel for all buildings	20,000
	BMS Additions	20,000
	Asset Management Recommendation - Buildings	1,730,000
<i>Roads</i>		
	Zoom Boom	500,000
	Alley Improvements	500,000
	Wayfinding Signage	50,000
	Holiday Lights	100,000
	Missing sidewalk linkages with the town site TBD (100 meters/year)	50,000
	Asphalt repair maintenance, hot patching overlay, crack sealing	200,000
<i>Grounds</i>		
	Baseball Diamond Safety Nets	120,000
	Irrigation	25,000
	Hazardous trees	30,000
	Asset Management Recommendation - Land Improvements	200,000
<b>Sub-total Operations</b>		<b>4,655,000</b>

<b>Utilities:</b>		
<i>Water</i>		
	Fleet Replacement Program	250,000
	Valve Replacement Program	150,000
	Hydrant rebuilds - 20 units per year - on-going annual Best Management Practice	55,000
	New Block 15, 16, 17, 18 deep services <b>planning</b> (Colin Crescent)	500,000
<i>Sewer</i>		
	WWTP Annual Capital Requirement	360,000
	Lateral Downsize Repairs	180,000
	Stormwater Management Upgrade Implementation	400,000
	Manhole reconditioning	250,000
<i>Garbage &amp; Recycling</i>		
	Garbage Bin Replacement Program	60,000
	Garbage Truck	400,000
	<b>Sub-total Utilities</b>	<b>2,605,000</b>

<b>Administration:</b>		
	Server(OPS)	25,000
	Network Infrastructure Upgrades	10,000
	Sustainability Plan	150,000
	Server(CFS)	25,000
	<b>Sub-total Administration</b>	<b>185,000</b>
		<b>8,061,000</b>

**Restricted Reserves or Funding** 8,061,000

## PROPOSED 2025 CAPITAL

Department	Project	Budget
<b>Recreation:</b>		
<i>Activity Centre</i>	Kitchen convection oven replacement	9,000
<i>Arena</i>	Hot water upgrade/replacement	75,000
<i>Fitness and Aquatic</i>	Mechanical room pumps	25,000
<i>Day Care</i>	Flooring in old rooms	40,000
<b><i>Sub-total Recreation</i></b>		<b>149,000</b>

<b>Protective Services:</b>		
<i>Fire</i>		
	Aerial replacement - Year one, (replace over two years) (2024/25)	800,000
	Command 3 (Replacement)	100,000
<i>Bylaw</i>	Bylaw Vehicle	70,000
<b><i>Sub-total Protective Services</i></b>		<b>970,000</b>

<b>Operations:</b>		
<i>Fleet</i>		
	Asset Management Recommendation - Equipment	380,000
	Asset Management Recommendation - Vehicles	650,000
<i>Maintenance</i>		
	Roof Access improvements	50,000
	Power Monitoring Test Programme	30,000
	Lock out tag out panel for all buildings	20,000
	BMS Additions	20,000
	Service Vehicle (Replacement)	100,000
	Asset Management Recommendation - Buildings	1,730,000
<i>Roads</i>		
	Missing sidewalk linkages with the town site TBD (100 meters/year)	50,000
	Street Sweeper (Replacement)	500,000
	Asphalt repair maintenance, hot patching overlay, crack sealing	200,000
	Asset Management Recommendation -Roads	470,000
<i>Grounds</i>		
	Hazardous tree Maintenance	25,000
	Irrigation	25,000
	Asset Management Recommendation - Land Improvements	200,000
	Splash Park	2,025,000
<b><i>Sub-total Operations</i></b>		<b>6,475,000</b>

<b>Utilities:</b>		
<i>Water</i>		
	Valve Replacement Program	150,000
	Reservoir inspection	5,000
	Lead service removal, block 11, 24 (700 Patricia/Connaught)	250,000
	Asset Management Recommendation - Water	535,000
<i>Sewer</i>		
	Lateral Downsize Repairs	180,000
	WWTP Annual Capital Requirement	330,000
	Sanitary mainline spot relining	150,000
	Sanitary mainline full line reconditioning	300,000
	Asset Management Recommendation - Storm	210,000
<i>Garbage &amp; Recycling</i>		
	Garbage Bin Replacement Program	60,000
<b><i>Sub-total Utilities</i></b>		<b>2,170,000</b>

<b>Administration:</b>		
	Network Infrastructure Upgrades	10,000
	Replace MDJHost1 Server at AC	30,000
	Upgrade Email Server	20,000
<b><i>Sub-total Administration</i></b>		<b>60,000</b>
		<b>9,824,000</b>

**Restricted Reserves or Funding** 9,824,000